

Appendix – Councils/Services involved in shared services

Legal Services	226
Environmental Protection, Waste & Regulatory Services	211
Finance	100
Community Safety (including Fire)	88
Procurement & Commissioning	78
ICT	74
Human Resources	69
Property & Facilities	53
Planning & Building Control	48
Children & Young People	41
Library Services	33
Health & Social Care	32
Shared Management	19
Shared Leadership & Chief Executive	17